

1. 9:30 A.M. Agenda

Documents:

[2022-06-02 CC Agenda.pdf](#)

2. 9:30 A.M. Meeting Materials

Documents:

[City Council Evaluation Of City Manager V.2.Pdf](#)
[CM Report To Council MAY.pdf](#)
[Volunteer Application For Planning Commission.pdf](#)
[Request From The Friends Of LLCM.pdf](#)
[Meeting Summary 05.18.22 City Council.pdf](#)
[Dahl Annual Report Of Operations And Rate Proposal.pdf](#)



CITY OF YACHATS
CITY COUNCIL WORK SESSION AND REGULAR MEETING
Yachats OR
Thursday June 2, 2022, at 9:30 am
To Be Held Via Zoom

Join Zoom Meeting

<https://us02web.zoom.us/j/84651149572>

Meeting ID: 846 5114 9572

One tap mobile

+16699006833,,84651149572# US (San Jose)

+12532158782,,84651149572# US (Tacoma)

Dial by your location

+1 669 900 6833 US (San Jose)

+1 253 215 8782 US (Tacoma)

+1 346 248 7799 US (Houston)

+1 929 205 6099 US (New York)

+1 301 715 8592 US (Washington DC)

+1 312 626 6799 US (Chicago)

Meeting ID: 846 5114 9572

Find your local number: <https://us02web.zoom.us/j/84651149572>

AGENDA

9:30 AM - Council Work Session

- I. Conversation around Commissions and Committees current organization and possible restructuring

Immediately Following Work Session - Regular Council Meeting

- I. Announcements, Correspondence, Proclamation
- II. Public Comment: Topics not listed on the agenda (5-minute limitation per person)

The Yachats City Council meetings are open to the public and interested citizens are invited to attend. These are open meetings under Oregon law, but a work session is not a community forum; audience participation is at the discretion of the Council. Meetings are audio-recorded. The meeting are accessible to persons with disabilities. For accommodations, please call (541) 547-3565, or Oregon Relay 1-800-735-2900 TDD two days in advance. City of Yachats does not discriminate on the basis of race, color, religion, creed, gender, national origin, age, disability, marital or veteran status, sexual orientation, or any other legally protected status. Sign language or foreign language interpreter may be available, with advance notice. Call City Hall at 541-547-3565 or Oregon Relay 1-800-735-2900 (TDD) two days in advance.



- I. New Business
 - A. Follow up on work session
 - B. Discuss Dahl Rates
 - C. Planning recommendation of Tod Davies (application attached)
 - D. Discuss Budgeted Water Rates

- III. Old Business
 - A. Discussion regarding push for Legislative changes in Transient Rental Tax use.
 - B. Greg's Schedule
 - C. Review of updated City Manager evaluation form; and dates for process

- IV. Report
 - A. City Manager May Report

- V. Other Business
 - A. From Mayor
 - B. From Council
 - C. From Staff

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City Council Evaluation of City Manager

Rate the City Manager using the scale below:

Instructions: Review the work performance for the entire period under review; refrain from basing the evaluation solely on recent events or isolated incidents. Disregard your general impressions concentrating instead on each factor, one at a time.

Rating	Description
1	Unsatisfactory performance
2	Requires Improvement
3	Meets Job Description
4	Generally exceeds Job Description
5	Substantially exceeds Job Description
N/O	No Opinion - Did not observe-or-does not apply to this employee

Leadership		
Does employee 1.) inspire others to succeed? 2.) actively promote efficiency in tasks/operations? 3.) demonstrate a high regard for personal ethics and integrity? 4.) help Commissions to focus their work so that it is most useful while encouraging positive relationships and morale	Rating	Comments:

Execution of Policies and Goals		
Does employee 1.) effectively implement policies, programs and goals approved by the City Council? 2.) display an understanding of the laws and ordinances of the city and cause them to be fairly enforced?	Rating	Comments:

Community Relations		
Does employee 1.) represent the City with a positive outlook, tact & diplomacy? 2.) avail themselves to & work well with citizens? 3.) maintain effective relations with media reps? 4.) adequately inform the public of information & events by utilizing various forms of correspondence?	Rating	Comments:

Administrative Duties		
Does employee 1.) demonstrate transparency, efficiency & organization? 2.) adequately prioritize tasks to ensure timelines are met? 3.) communicate clear, concise, and accurate information both verbally & written? 4.) handle HR issues well? 5.) foster a good working environment for staff?	Rating	Comments:

City Council Relations		
Does employee 1.) work well with City Council, making sure adequate info is available prior to meetings? 2.) accept direction/instruction positively? 3.) participate in discussions & make recommendations when appropriate? 4.) avail themselves to meet council members to address individual questions and issues?	Rating	Comments:

Financial Management / Budget		
Does employee 1.) prepare an understandable and realistic budget? 2.) control expenditures in accordance with budget & ensure monies are managed properly? 3.) make sound decisions that consider cost/benefit? 4.) exhibit forward planning for management of cash flow?	Rating	Comments:

Safety		
Does employee 1.) perform tasks with safety of self and others in mind? 2.) limit the City's risk of exposure to liability or other claims? 3.) follow all safety measures expected for the position?	Rating	Comments:

Additional Comments:

Name of Evaluator: _____

Date: _____



CITY OF YACHATS

PO Box 345 (501 N. Highway 101), Yachats OR 97498

Phone (541) 547-3565

Fax (541) 547-3063

Relay Oregon 800-735-2900 (TDD)

City Manager's City Council Report MAY 2022

Elected officials	Provided weekly reports to council members. Continue the work on a Commission Project's file and process. Met with Mayor and individual Councilors to discuss challenges with project management
City Hall Operations	Staff enrolled and is attending individualized Springbrook's utility billing training Worked with Accounts Payable on a system to track projects, events and grant spending Contacted Vacation Rentals and Businesses that have not paid for their licenses
City Facilities	Worked with National Business Services and Pioneer to get working wifi in all city facilities Met with Janitorial Services and updated contract for summer Bought cameras for security of City Hall
Staff and Volunteers	Preparing Workflow Chart and current job descriptions for union negotiation Met with numerous volunteers with input about projects and management Worked on HR issues
Water/Wastewater Operations	Creating new job descriptions for Public Works positions Approved repurposing barrels to be used as garbage collections bins (that hopefully will be decorated by YYFAP) to be placed around Commons and Green Space New water meters being installed
Public Works and Streets Commission	Working with Rick and Linn on creating a Project file that includes history Received new bid for completing Phase 2 of East 2nd street Hwy 101 Delineations being placed in curve before bridge
Planning Commission	Tod Davies application approved, upon council appointment, all seats filled Parking assessment and Housing assessment taking place Council confirmed that Planning Commission is also acting as the Community Involvement Committee (this is common practice for small towns)
Library Commission	Window broken and needed to be boarded up until expansion happens Had National Business Services come (again) and maintain public computers; they updated security software. RFP was opened for Engineer/construction team to begin construction of expansion
Friends of the Library	Writing MOU for designating space in the basement as a permanent solution for storing books and hosting surplus book sales They continue to receive generous donations of wonderful books (please keep dropping them off at the library)



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Relay Oregon 800-735-2900 (TDD)

Parks and Commons Commission	Thank you to George Mazeika and Fran Morse for their time volunteering to Chair the Commission! You both will be missed, and we wish you the best in your future adventures! The interior painting should be finished by Memorial Day
Friends of the Little Log Church Museum	I met with the board of directors to discuss the future vision of the museum We met with Tim from Civil West Engineering, and he is writing up a scope of work to include the entire building as one museum project to advise the cost difference between rebuilding or restoring.
Finance committee	Next meeting scheduled for Wednesday August 3, 2022 at 10 am on zoom Will discuss future agenda and closing FY21-22 CIP and beginning the FY22-23 CIP
Budget Committee	Budget committee approved City Budget and Urban Renewal District Budget on May 23 rd City Council will vote on the budget at city council meeting on June 15 th at 2 pm on zoom Thank you to the Budget Committee and Council for attending the meetings and contributing great historical insight and suggestions
Trails Committee	AMANDA TRAIL: Hosted a beautiful Bridge Dedication May 21 st . Thank you to all who participated in planning such a fantastic celebration BOARDWALK: Council approved the city engage in the engineering contract with Civil West POCKET PARKS: Still waiting on SHPO report before project implementation can begin
Emergency Preparedness Committee	Hosting an Emergency Preparedness Fair and Beat the Wave run June 5 th starting at 9 am During Fair there is also an Emergency Preparedness Town Hall with Senator Dick Anderson and Representative David Gomberg at 11 am outside of the Commons

NOTES:

The Chambers will be hosting the La De Da Parade and Fireworks show on Saturday July 2nd
If you are interested in volunteering or joining in the Parade please let the Chamber know.

City of Yachats Volunteer Agreement

City of Yachats
441 Highway 101 N
PO Box 345
Yachats, OR 97498

Phone: 541-547-3565
Fax: 541-547-3063

Thank you for your interest in volunteering for City of Yachats. We look forward to partnerships with volunteers to enable us to effectively serve the citizens of our community. In order to ensure the safety of our volunteers and protect the interests of City of Yachats, we require potential volunteers to complete this questionnaire form and participate in a background check. Thank you for volunteering.

First Name	Tod
Last Name	Davies
Address	PO BOX 511
City	YACHATS
State	None
Zip Code	97498
Daytime Phone	5414828779
Evening Phone	Field not completed.
Email	tod.davies@gmail.com

(Section Break)

Volunteer Activity

Please describe the type of volunteer work you are interested in performing or activity/event you wish to volunteer for.	Joining as a member of the Yachats Planning Commission
Please list the date(s) or	any time

range of dates for which
you would like to volunteer

Statement of Interest or
Related Experience for
Commissions & Committees

Since my husband and I moved to Yachats three years ago, what has impressed me most is how passionately involved my neighbors are in our town—in making it, and our world, a better place. I'd be proud to follow in Julie Bailey's footsteps in contributing to "this beautiful community," and honored to join in the conversation as a member of the Planning Commission. With years of board and committee experience in two countries behind me, I know that the best decisions come from considering differing points of view, and that once a decision is made, the best way forward is to act on it. If I'm invited to join, that's the orientation I'll bring along with me. Onward, Yachats!

PREVIOUS BOARD MEMBERSHIPS

1998 - 2000 Toxteth TV Project Champion, Board
2005- 2011 Colestin Rural Fire District Vice Chair
2015 - 2018 Friends of Hannon Library Vice Chair/Publicity
2015 - 2019 Colestin Rural Fire District Public Information Officer
2021 - present Ashland.news board member

Upload document, if
needed

Field not completed.

(Section Break)

References

*Please list two references that are **not related to you** and that have knowledge of your relevant experience for the type of volunteer activity you are interested in.*

Reference 1

First Name	Bert
Last Name	Etling
Address	PO Box 640
City	Ashland
State	Oregon
Zip Code	97520

Phone Number	541 631 1313
Relationship	editor, Ashland.news
Years Known	7
Reference 2	
First Name	Steve
Last Name	Avgeris
Address	1701 Colestin Road
City	Ashland
State	Oregon
Zip Code	97520
Phone Number	541 821 8339
Relationship	fire chief, Colestin Rural Fire District
Years Known	30
Emergency Information	
<i>Name and contact information for the person(s) to reach in the event of an emergency.</i>	
Name	Alex Cox
Phone Number	541 210 0057
Relationship	husband
Name	Teri Lewyn Thomas
Phone Number	541 301 3890
Relationship	accountant
I understand and agree to the following:	
• I will keep all issues pertaining to city business confidential • I may be subject to background and motor vehicle record checks. • I will adhere by Oregon Occupational Safety and Health Division (OR-OSHA) safety standards and training I am provided.	

- I have read and understand the Volunteer Policy.

I hereby certify that the facts set forth in this volunteer registration are true to the best of my knowledge. I agree that if the information given in my registration, resume, or any other materials, or during any interview, is found to be false in any way, it shall be considered sufficient cause for denial of volunteer status.

I understand that City of Yachats is not obligated to appoint me to a volunteer position and that nothing contained in the volunteer registration form is intended to create a contract between City of Yachats and me. In addition to the above items, I agree to comply with the policies, rules, regulations, and procedures of City of Yachats, which I understand may change at any time and I understand that my volunteer status can be terminated with or without cause or notice, at any time, at the option of either me or City of Yachats.

Signature	Tod Davies
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Date	7/26/1955
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Required for all Minors: Parent or Guardian's Authorization for Medical Care & Consent to Agreement

I PARENT/GUARDIAN as parent or legal guardian, hereby grant permission for MINOR to do volunteer work for City of Yachats. In the event of an emergency, accident, or illness, I authorize City of Yachats and its employees to administer emergency medical care to my child and/or, if deemed necessary, to secure emergency medical services and incur expenses for which I will be responsible for payment. My signature in the following hereby represents that I have read, understand, and to this agreement.

Parent/Guardian	Field not completed.
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Minor	Field not completed.
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Signature	Field not completed.
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Date	Field not completed.
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Version 2019-04-16

Littlt Log Church Museum

Carl Miller <carlandkarl@peak.org>

Wed 5/25/2022 12:52 PM

To: Leslie Vaaler <Leslie@YachatsMail.org>

Cc: Carl Miller <carlandkarl@peak.org>

Mayor Vaaler,

The board of the Little Log Church Museum requests your consideration in being removed from the oversight of the Parks and Commons Commission. The fit just doesn't seem appropriate.

We would like to be answerable directly to the city. We would provide monthly reports and be open to your recommendations and any concerns you may have. We would welcome your participation in our monthly meetings.

Thank you for your consideration of this request.

Sincerely,

Karl Christianson, director

City of Yachats
CITY COUNCIL MEETING SUMMARY
May 18, 2022

Present: MaryEllen O'Shaughnessey; Ann Stott, Chair; Leslie Vaaler, Mayor; Heide Lambert, City Manager; Neal Morphis, City Coordinator; Tom Lauritzen; Lance Bloch; Katherine Guenther, City Planner

Meeting called to order by Mayor Vaaler at 2:06 pm

I. ANNOUNCEMENTS, CORRESPONDENCE AND PROCLAMATIONS

(1:16) Vaaler mentioned that the Emergency Preparedness Committee has been working hard on an emergency/disaster preparedness fair scheduled for June 5th from 9 am – 2 pm. Indicated volunteers were still needed for various tasks.

II. PUBLIC COMMENT

None.

III. NEW BUSINESS

A. Discussion in Regard to the Planning Commission

Recommendations for the Citizens Involvement Committee (CIC)

(5:59) Bloch spoke for the Planning Commission indicating they had many in-depth conversations over several months. He highlighted the document included in the meeting packet. He went on to explain that those interested in a CIC don't want to follow state regulations as far as meetings and minutes, etc.

(8:36) O'Shaughnessey asked who "they" were.

(8:48) Bloch indicated they had input from the Yachats Action Alliance (YAA)

(10:00) Discussion held on the purpose of the CIC. Guenther stressed that a CIC is a communications group, not a policy making group and it needs to be impartial.

(14:40) Lambert indicated the State calls for a committee, the name is not negotiable. A committee makes recommendations and as such is a governing body and subject to public meeting laws.

(15:37) Stott mentioned that she looked at Newport's makeup and asked if there were really minutes for every one of their committees and Lambert responded that to be in compliance, they do or should. Stott voiced her concern in staffing such a committee citing that currently there is an opening on the Planning Commission and referred to Bloch's email indicating the Commission has had trouble meeting with a quorum. She expressed her desire to keep the Planning Commission as the CIC.

(19:10) Vaaler asked if there were any required duties of the CIC that the Planning Commission is not fulfilling at this time.

(20:01) Guenther reviewed the six (6) basic duties of the CIC. She felt some of the items could be performed better by the Commission but that the Commission could do it. She agreed with Stott and felt it would be difficult to staff another committee.

(23:23) Bloch agreed with Guenther and explained his stance. He also indicated he didn't want to discourage anyone's voice or input.

(25:23) Vaaler echoed Stott's sentiments regarding staffing a committee and following state regulations.

(26:36) Guenther indicated that a Department of Land Conservation and Development (DLCD) representative lives in our area and has offered to do hour long talks on topics that would be of interest to the community and went on to give some examples. Discussion continued regarding educating the public and access to the Municipal Code.

(34:58) Vaaler thanked Bloch and the Planning Commission for their work on recommendations for a CIC.

B. Discussion regarding push for Legislative changes in Transient Rental Tax use.

(36:39) Vaaler referred to the letter received from the City of Newport to the League of Oregon Cities regarding the transient lodging tax.

(38:23) Stott offered her thoughts indicating she felt some of the lodging tax should be used for streets but thought 50% was a little high.

(40:01) O'Shaughnessey agreed, indicating that tourism effects our infrastructure.

(40:30) Vaaler indicated she would like to have more flexibility on how to spend the transient tax and also thought usage could be more clearly defined. She also brought up that perhaps a portion could be used for housing for hospitality workers.

(43:44) Lauritzen mentioned a nuance that Newport missed and indicated that if Yachats backed this request by Newport the City would be losing ground as it is currently at 61%.

(45:42) Stott asked exactly what this would cost the City if the request by Newport was enacted. Lauritzen advised the City would lose \$100,000 from the General Fund. Discussion continued and Stott felt a decision should be put off until a full council was available and a better understanding of what it would mean to Yachats. Council decided to address this again at the June 2nd meeting.

C. Councilor Scott's schedule

(51:42) Vaaler shared that Scott has indicated he has extensive travel plans and would miss meetings between July and September as well as a meeting in December. He will also not be at the second budget meeting and will miss the June 15th Council Meeting. She referred to the City Charter and just wanted the Council to be aware. She stressed the importance of keeping the government moving and the ability to maintain

a quorum. She went on to point out the sections of the Charter referring to the vacancy of a council position.

(56:30) Stott felt having a pro tem councilor is premature until the exact dates Scott will miss is determined. Vaaler stated and Lambert confirmed Scott advised he would attend the July 7th meeting but then would not be available until September 21st. Lambert went on to say these plans were made for 2020 but due to Covid got postponed several times. Discussion held regarding a pro tem councilor and Scott's feelings on that.

IV. ONGOING

A. Council goal: "Conduct Comprehensive Community Survey"

(1:03:21) Vaaler brought to Council's attention that the current Council has seven months remaining to make this happen.

(1:04:42) Stott felt this should be pursued and done as soon as possible and referred to the '08 survey and that it didn't provide a lot of useful information but that it was a good place to start on developing a new survey. Felt that a committee needed to be appointed.

(1:06:2) Lambert felt a new survey would be invaluable, especially in terms of working on the CIP. She thought perhaps a councilor and a staff person could put together questions/information and the council could put together a survey in work sessions.

(1:07:18) O'Shaughnessey indicated that the questions have to be very specific and perhaps have a survey researcher help develop the questions.

(1:08:29) Discussion continued regarding how to set up the survey and perhaps submitting an RFQ for a survey researcher or getting some community input. Stott mentioned tracking responses to follow up on those not returned.

((1:13:35) Bloch brought to the Council's attention that all four (4) Commissions at one time or another have indicated they wanted to do their own survey and he felt each commission could appoint a representative to be sure their questions were included.

(1:14:45) Vaaler asked how the Council would like to proceed and discussion ensued. Lambert advised she would like to start the process of locating a company to facilitate the survey to determine a cost and also felt a call should be put out to the community.

B. Report by Councilor Stott on procedures used by other cities relative to possible land purchases

(1:20:19) Stott indicated she spoke with Dan Cutter, City Manager of Waldport and that they do not have any official policy regarding land purchases. She also spoke with Spencer Neville, City Manager of Newport and they do have codes for acquisition of property. She gave the highlights of her conversations. She also talked about vacated property. Discussion continued bringing up if there were any state regulations.

(1:28:04) Guenther discussed ways to fairly select a realtor and referred to the process involving the sale of the fire department. That same process could be used in purchasing property. Conversation continued regarding appraisals and if a broker is the best way to go.

(1:34:51) Stott asked Guenther if from a Planner's perspective, if Yachats should just have a public policy like Waldport or if codes should be developed like in Newport. Guenther's response was that if it is clear and is in writing, that should be good. Further discussion was held. Lambert said she would research the City's current policies and compare them to Newport and come back to Council with some recommendations.

V. REPORTS

A. City Manager reports on Progress with Project Process

(1:40:25) Lambert shared she is working with McClung in Public Works on how to get a project proposed through a commission or the City Manager and a project file and how it would be maintained.

(1:46:24) Lambert also reported that she offered the Friends of the Yachats Library space in the basement of the Commons to store books and she is currently reviewing the issue with the attorney on how to best present that, either a lease, MOU, etc.

VI. OTHER BUSINESS

A. From Mayor

None.

B. From Council

None.

C. From Staff

None.

Meeting adjourned by Mayor Vaaler at 3:54 pm.

Transcribed by Contractor, L.F. Barrett, May 24, 2022



East County Transfer Center
5441 W. Hwy 20
PO Box 357

Toledo, OR 97391
Office: 541.336.2932
Fax: 541.336.4817

South County Transfer Center
235 SW Dahl Ave.
PO Box 1059

Waldport, OR 97394
Phone: 541.563.3888
Fax: 541.563.7373

April 25, 2022

City Of Yachats
Attn: Heide Lambert, City Manager
441 Hwy 101 N.
Yachats, OR 97498

2022 Rate Review Report

Enclosed please find our Annual Report of Operations as required in Section 5.10.140 (d) of the City of Yachats Code.

As required in this section, we have included an annual report of results of operations prepared by our CPA for the year ended 12/31/2021 (Exhibit A). We have also included a schedule of all additional allowable expenses that we anticipate for the current year (Exhibit B), and Calculation of Operating Ratio for last year and the current year (Exhibit C).

Because this is an even numbered year, we are proposing to adjust the rates by 85% of the CPI-U West B/C ending April of this year. This index will be released by the Federal Government on May 15, 2022. When that is released, we will calculate the adjustment to submit. The maximum adjustment is limited to 6%. Because of the impact of inflation recently worldwide, I have estimated the adjustment to be 6%. Based on this data, our Operating Ratio is projected to be within the allowable range of 85% to 91%. When we submit the percentage, we will also include an amended proposed rate schedule, as Exhibit D.

We have included the schedule from our company Certified Public Accountant of the revenue and expenses subject to rate regulation in this packet. It is produced along with an entire company Reviewed Financial Statement. We have provided the entire Reviewed Financial Statement to the City Manager to allow verification of the data provided while maintaining the proprietary nature of the information included in the entire Statement.

As always, if you have any questions or concerns, we are happy to discuss this submittal at your convenience. In addition, if any issues are to be discussed at a council meeting, please inform us so that we can plan to attend.

Respectfully,

Joseph Cook, General Manager

DAHL DISPOSAL SERVICE, INC.
Supplemental Schedule
Income Subject to Application of Operating Ratio and Net Income
December 31, 2021

Revenue:	
Income - net of adjustments and credits	\$ 5,061,062
Operational Expenses:	
Disposal costs:	
Municipal solid waste	922,743
Recycling	212,243
Green waste	184,136
Labor & labor costs	931,307
Management fees	613,593
Franchise fees	170,048
Equipment lease	199,859
Rent facilities	225,267
Solid waste district surcharge	18,020
Repairs & maintenance	181,040
Fuel	174,690
Depreciation	256,897
Insurance	88,947
Business taxes and PUC	44,545
Closure fees	28,401
Tools and supplies	31,190
Bad Debt	43,015
Total Operating Expenses	<u>4,325,941</u>
Administrative Expenses:	
Advertising & promotion	11,472
Bank service charges	61,933
Dues & subscriptions	10,438
License & fees	2,050
Office supplies	51,749
Postage and printing	43,092
Professional services	86,889
Utilities	25,693
Other	23,330
Total Administrative Expenses	<u>316,646</u>
Income Subject to Application of Operating Ratio	<u>418,475</u>

(Continued)

DAHL DISPOSAL SERVICE, INC.
Supplemental Schedule
Income Subject to Application of Operating Ratio and Net Income, Continued
December 31, 2021

Large Quantity Generator Contractual Line of Business Revenue (Expenses):

Project Revenue	\$ 2,969,002
Franchise fee	(140,452)
SW District fee	(163,282)
Management fee	(178,140)
Haul disposal	<u>(2,197,774)</u>
Total Large Quantity Generator Contractual Line of Business Revenue (Expenses)	<u>289,354</u>

Large Quantity Generator Hogfuel Contractual Line of Business Revenue (Expenses):

Project Revenue	\$ 542,782
Franchise fee	(20,336)
SW District fee	(19,419)
Management fee	(32,466)
Haul disposal	<u>(311,651)</u>
Total Juno Contractual Line of Business Revenue (Expenses)	<u>158,910</u>

NET INCOME	<u>\$ 866,739</u>
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Dahl Disposal Service

Rate Review Report - City of Yachats

2021 / 2022



Income

	Company Total 2021	City of Yachats 2021	Projected Adjustments	City of Yachats Projected 2022
Franchise Collection Service	5,061,062	518,835	15,377	534,212
6% Rate adjustment	-	-	31,130	31,130
Income Other	-	-	-	-
Total Income	5,061,062	518,835	46,507	565,342

Allocators

Labor Hours	10.17%	10.17%
Vessel Weights	10.65%	10.65%
Customer Count	8.36%	8.36%
closure	0.00%	0.00%

Expense

OPERATIONAL EXPENSE

Metal Buy Back	Labor Hours	-	-	-	-
Rent	Labor Hours	225,267	22,901	(942)	21,959
Amortization Expense	Labor Hours	-	-	-	-
Depreciation Expense	Labor Hours	256,897	26,117	3,670	29,787
Fuel	Labor Hours	174,690	17,759	7,480	25,239
Bad Debt Expense	Labor Hours	43,015	4,373	(1,933)	2,440
Business Tax & PUC's	Labor Hours	44,545	4,529	165	4,693
Lincoln County Closure fund	closure	1,396	-	-	-
Toledo Closure Fund	Labor Hours	27,005	2,745	(2,745)	-
Disposal of Recycle	Vessel Weights	212,243	22,608	(7,397)	15,210
Disposal of Green Waste	Vessel Weights	184,136	19,614	3,004	22,617
Disposal of Medical Waste	Vessel Weights	-	-	-	-
Disposal of Solid Waste/MSW	Vessel Weights	922,743	98,288	2,265	100,553
Disposal Charges - Other	Vessel Weights	-	-	686	686
Toledo ff	Actual	53,620	-	-	-
Waldport ff	Actual	20,200	-	-	-
Siletz ff	Actual	19,400	-	-	-
Lincoln County ff	Actual	61,167	-	-	-
Yachats ff	Actual	15,661	15,661	1,099	16,760
General Liability Insurance	Labor Hours	88,947	9,043	672	9,714
Management Fee	Labor Hours	613,593	62,379	2,072	64,451
Operation Lease & Rents	Labor Hours	199,859	20,318	(0)	20,318
Payroll and Expenses	Labor Hours	931,307	94,679	8,069	102,747
Repairs & Maintenance	Labor Hours	181,040	18,405	(2,463)	15,941
Solid Waste Dist Surcharge	Labor Hours	18,020	1,832	455	2,287
Tools & Supplies	Labor Hours	31,191	3,171	896	4,066
Safety Program	Labor Hours	-	-	366	366
Total op		4,325,941	444,420	15,418	459,838

Board Discretionary	cust counts	-	-	-	-
Advertising & Promotions	cust counts	3,332	278	432	710
Bank Service Fees	cust counts	61,933	5,176	185	5,361
Meals & Entertainment	cust counts	9,432	788	(6)	782
Community Education & Support	cust counts	10,754	899	104	1,003
Donations	cust counts	8,145	681	71	752
Dues & Subscriptions	cust counts	10,438	872	(120)	752
Education & Travel	cust counts	2,033	170	31	201
Fines & Penalties	cust counts	-	-	-	-
License & Fees	cust counts	2,050	171	(40)	132
Office Supplies	cust counts	15,719	1,314	279	1,593
IT Expense & Supplies	cust counts	36,030	3,011	499	3,510
Office Supplies - Other	cust counts	100	8	2,465	2,474
Printing & Postage	cust counts	43,092	3,601	349	3,950
Professional fees	cust counts	86,884	7,261	(981)	6,280
safety program	cust counts	1,011	84	918	1,003
Utilities	cust counts	25,693	2,147	116	2,263

Total 50000 - ADMINISTRATIVE EXPENSES

	316,646	26,463	4,304	30,767
Total Expense	4,642,587	470,883	19,722	490,604
Net Ordinary Income	418,475	47,952	26,785	74,737



Dahl Disposal Service
Operating Ratio Calculation - City of Yachats
2021 / 2022

	Actual 2021	Projected 2022
Total Expenses:		
Total Labor	\$ 94,679	\$ 102,747
Total Operational	349,742	357,090
Total Administrative	26,463	30,767
Total	470,883	490,604
Less Non Allowable Expenses:		
Donation s	(681)	(752)
Less "Pass Through Expenses"	-	-
Allowable Expenses	470,202	489,852
Revenue		
Revenue	518,835	565,342
Less "Pass Through Expenses"	-	-
Revenue (net of Pass Through)	518,835	565,342
Operating Ratio:		
Allowable Expenses	470,202	489,852
divided by		
Revenue (net of Pass Through)	518,835	565,342
Calculated Operating Ratio	90.63%	86.65%

Exhibit C